

AN ORDINANCE TO ADOPT A CAPITAL PROGRAM FOR THE SIX FISCAL YEARS 2027 - 2032 INCLUSIVE

#0204

Sponsor:

**Council
Member
Harlee**

WHEREAS, pursuant to the provisions of City Charter Sections 2-303, 4-101, 5-600, and 5-601, the Mayor has submitted to City Council this Ordinance to adopt the proposed six-year Capital Program for Fiscal Years 2027 - 2032, which was reviewed and recommended by the City Planning Commission at its regular meeting held on March 17, 2026, by its Resolution No. 5-26; and

WHEREAS, City Council deems it necessary and appropriate to adopt the Capital Program for the six Fiscal Years 2027 - 2032, inclusive, as set forth on Attachment "A," which is attached hereto and incorporated herein by reference.

**NOW, THEREFORE, THE COUNCIL OF THE CITY OF WILMINGTON
HEREBY ORDAINS:**

SECTION 1. The Capital Program for the six Fiscal Years 2027 - 2032, inclusive, totaling \$621,215,226 (including \$134,803,239 General Fund; \$370,411,987 Water/Sewer Fund; \$116,000,000 Other Funds), is hereby adopted as set forth in the "Capital Improvements Program and Capital Budget for Fiscal Years 2027 - 2032," which is attached hereto as Attachment "A" and incorporated herein by reference.

SECTION 2. This Ordinance shall become effective immediately upon its date of passage by the City Council and approval by the Mayor.

First ReadingMarch 19, 2026
Second ReadingMarch 19, 2026
Third Reading

Passed by City Council,

President of City Council

ATTEST: _____
City Clerk

Approved as to form this 18th
day of March, 2026.

Elizabeth W. Power
Senior Assistant City Solicitor

Approved this ____ day of _____, 2026.

Mayor

SYNOPSIS: This Ordinance enacts the Capital Program for the six Fiscal Years 2027 - 2032 inclusive.

FISCAL IMPACT STATEMENT: The Office of Management and Budget has reviewed this Ordinance and Attachment "A" hereto. The six-year Capital Program for Fiscal Years 2027 - 2032 is in the amount of \$621,215,226. This is an estimate of funds necessary to meet the future capital needs of the City. The breakdown is as follows: \$134,803,239, General Fund; \$370,411,987, Water/Sewer Fund; and \$116,000,000, Other Funds.

W0131513

ATTACHMENT A

**CAPITAL IMPROVEMENTS PROGRAM
AND
CAPITAL BUDGET
FOR
FISCAL YEARS 2027 – 2032**

MAYOR

John Carney

OFFICE OF MANAGEMENT AND BUDGET

Robert S. Greco, Budget Director
William “C.J.” Jones II, Fiscal and Operations Analyst

DEPARTMENT OF LAND USE AND PLANNING

Elliott T. Larkin, Director
Gwinneth Kaminsky, Planning Manager

**Original Document: City Planning Commission Review
March 17, 2026; Resolution 5-26**

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THE CAPITAL IMPROVEMENTS PROGRAM

I. Introduction

The Capital Improvements Program is a six-year capital spending plan, adopted by City Council annually. The first year of the Capital Program is known as the Capital Budget. In alternating years, the Capital Budget includes two full fiscal years of funding due to the City's decision to bond biennially, instead of annually. This results in "off" years when the budget requests will be zero. The decision to bond biennially reduces the frequency of borrowing and lowers financing costs.

The Capital Improvements Program and Budget provide a schedule of expenditures to develop and improve the public facilities necessary to serve those who live and work in Wilmington. The projects reflect the physical development policies of the City, such as Comprehensive Development Plans, Urban Renewal Plans, etc. This document describes the development of a Capital Program; the statutory basis for the preparation of the Capital Program; and an explanation of the capital projects proposed for the FY 2027 - FY 2032 period.

II. A Guide to the Capital Improvements Program

A. Development of a Capital Program

The Wilmington Home Rule Charter describes the process for preparing and adopting the City's Capital Program. The process begins with the various City departments submitting requests for specific projects to the Office of Management and Budget and the Department of Land Use and Planning. Department heads discuss their project proposals with the Office of Management and Budget and the Department of Land Use and Planning, indicating their programming priorities. Three major considerations guide the review of these departmental requests:

1. Overall development objectives for Wilmington. This includes the feasibility, desirability, and need for specific projects.
2. The relationships among projects with respect to design, location, timing of construction and the nature of activities involved.
3. The City's fiscal policies and capabilities.

The City Planning Commission reviews the Capital Program for conformance to the Comprehensive Plan and other City policies, and makes recommendations to the Office of Management and Budget and the Department of Land Use and Planning. The Capital Program is then submitted to the Mayor for his review and transmittal, along with the Annual Operating Budget, to City Council for their approval.

B. Nature of a Capital Project

Generally, a capital project is fixed in nature, has a relatively long-life expectancy, and requires a substantial financial investment. Capital projects traditionally take the form of large-scale physical developments, such as buildings, streets, and water mains. However, a wide range of other projects qualify for capital funding consideration, including firefighting apparatus, street lighting, and computer software. A capital project must cost a minimum of \$5,000, and generally include one or more of the following characteristics:

1. Acquisition of real property, including the purchase of land and/or existing structures for a community facility or utility.
2. Major replacement facilities, such as roofs, heating, plumbing, and electrical systems.
3. Preliminary studies and surveys pursuant to acquisition, construction or rehabilitation of City-owned property.
4. Purchase of specialized equipment and furniture for public improvements when first erected or acquired.
5. Cash contributions when necessary to fulfill the City's obligation in federally-assisted programs of a capital nature.
6. Improvements to City-owned public utilities, such as sewers, water mains, fire hydrants, streets, and catch basins.
7. Vehicles (excluding special equipment not considered a part of the vehicle) exceeding \$25,000 in cost and having a life expectancy of more than ten years.

Percent Allocation to Art: Municipal construction contracts let by the city for the construction of, or remodeling of, public buildings or structures shall include a sum of money amounting to five percent of the estimated construction cost of the building or structure, for ornamentation. Ornamentation includes, but is not limited to, sculpture, monuments, bas-relief, mosaics, frescoes, stained glass, murals, fountains or other decoration, both exterior and interior, having a period of usefulness of at least five years. In the event the five percent sum is not used for the incorporation of ornamentation into the construction project, it shall be placed in the artwork reserve fund. An eligible construction contracts means a capital project greater than \$25,000 identified in the annual capital budget to construct or remodel any public building or structure including parks, or any portion thereof, within the city limits. This shall not include construction, repair or alteration of city streets or sidewalks.

C. The City's Financial Policy for the Capital Program

The following are the major elements that determine how much money the City can legally borrow and how it will pay for specific projects:

1. Fiscal Borrowing Limit

Legislation enacted by the Delaware General Assembly on July 7, 1971, amended the general obligation bond limit of the City of Wilmington to permit a debt service which does not exceed 17.5 percent of the annual operating budget. Because the bonds issued for the sewage treatment and water facilities are revenue supported, they are not subject to this limitation.

2. Self-Sustaining Projects

A clear distinction is made in the Capital Program between tax-supporting and self-sustaining (revenue) projects. Self-sustaining projects are part of any operation which will generate sufficient revenues to cover its debt service (water and sewer service, for example). Although the debt service on these bonds is paid from the various operating revenues, the bonds are secured by the City's full taxing authority, and thus are a special form of general obligation bonds.

3. Bond Life

The City generally limits the term of its borrowing to 20 years for all tax supported and revenue obligations. However, under special circumstances, 5- or 10-year bonds have been, and can be, issued.

D. Expenditure Analysis

Capital spending projects generally are within the following four categories:

1. New Service

Projects which provide a service not previously available. Examples include sewer lines; roads and water mains to areas not previously served; the acquisition and development of new parks; or the construction of a new facility for a new service.

2. New Replacing Existing

New projects which replace an existing facility providing a similar or identical service. Examples include the acquisition of new apparatus, or the replacement of aging sewer lines and water mains.

3. Upgrading Existing

Additions and modifications to existing facilities aimed at providing more and/or better service than is now provided. Examples include additions to buildings, increasing the capacity of existing water mains and development of park land already owned by the City.

4. Restoring Existing

Projects aimed at restoring an existing facility to its original capacity and/or quality of service. Examples include cleaning and relining of water mains, and minor capital improvements projects.

Significantly, only a small percentage of past capital expenditures have been for new service. This is very characteristic of an older, highly developed City in which most basic municipal services are already in place, and no new significant population growth is taking place.

Most projects fall within the category of upgrading existing facilities, reflecting a policy of extending and expanding their usefulness to the City's present stock of capital facilities. A policy of utilizing existing facilities with renovations and additions maximizes the efficiency of capital spending.

In the past, the replacement of capital facilities with new ones was prevalent. This approach is justifiable when facilities are too obsolete to permit economical rehabilitation or modification, when they have been utilized to the extent of their full useful life, or they are improperly located to meet the current needs. In general, replacements of this type offer increased capacity, modern features and up-to-date conveniences not found in the facilities they replace.

The restoration of existing facilities is generally undertaken when an existing facility has become so worn or deteriorated that major corrective action is needed to preserve its usefulness. While these expenditures do not result in the provision of a new or improved service, they are among the most cost-efficient capital expenditures since maximum use is made of existing facilities.

E. Method of Funding

1. City Obligations

The bulk of funding for the City's Capital Improvements Program has traditionally come through general obligation bonds issued by the City and repaid out of the appropriate department operating budget over a 20-year period. In general, investors loan the City funds based upon its "bond" or promise to repay them using all means possible.

2. Federal and State Funds

In the past, the Federal and State governments have provided substantial support for capital programs in the City. For example, federal grants have often composed a major portion of funding for sewer and water projects, with local capital funding being used to "match" the Federal portion. Federal and State funds have been requested to supplement this year's budget.

3. Unused Capital Funds

Unexpended funds from previous Capital Budgets are reviewed annually to determine whether a former project has been temporarily delayed, altered or is no longer feasible. Based on this analysis, funds might then be transferred to current fiscal year projects to reduce the amount being currently borrowed.

F. Capital Funding Proposed for FY 2027- FY 2032

The six-year Capital Budget and Capital Improvements Program, as presented in City Planning Commission Resolution 5-26, totals \$621,215,226, with a FY 2027 Capital Budget representing a zero year budget and the additional five year programming adding \$621,215,226. A breakdown of these costs and the project descriptions are provided in the following pages.

III. CAPITAL PROJECT DESCRIPTIONS - FISCAL YEARS 2027- 2032

A. DEPARTMENT OF FINANCE

Cost of Bond Issue: The figures provided in the budget and program summary sheets for the Cost of Bond Issue (General Fund) and the Cost of Bond Issue (Water/Sewer Fund) are not related to specific capital projects and as such are not identified in this chapter; rather, these figures represent the costs associated with fund borrowing (bond counsel and other related fees).

General Fund Projects

1. New ERP System - Strategic Assessment & Review

Budget Request: \$0.
Program Request: \$10,839,000.

Budget: None.

Program: Funds to update the ERP financial systems for the Human Resources, Financial and Procurement systems. Program includes the purchase, build and implementation of a new system over the next five years.

Water/Sewer Fund Projects

2. New ERP System - Strategic Assessment & Review

Budget Request: \$0.
Program Request: \$10,839,000.

Budget: None.

Program: Funds to update the ERP financial systems for the Human Resources, Financial and Procurement systems. Program includes the purchase, build and implementation of a new system over the next five years.

B. FIRE DEPARTMENT

1. Fire Engine Replacement

Budget Request: \$0.
Program Request: \$5,000,000.
Budget: None.

Program: Funds for the replacement of existing fire engines every fifteen years in accordance with NFPA and State of Delaware standards.

2. Rescue Squad Replacement

Budget Request: \$0.
Program Request: \$1,500,000.
Budget: None.

Program: Funds for the replacement of existing rescue squad trucks every fifteen years in accordance with NFPA and State of Delaware standards.

3. Ladder Truck Replacement

Budget Request: \$0.
Program Request: \$2,500,000.
Budget: None.

Program: Funds for the replacement of existing ladder trucks with fully equipped aerial trucks, every fifteen years in accordance with NFPA and State of Delaware standards.

3. Fire Station Renovations and Repairs

Budget Request: \$0.
Program Request: \$8,000,000.
Budget: None.

Program: Funds for design and renovation work to the City's fire stations, including structural, mechanical and electrical systems and interior and exterior spaces.

4. **Fire Boat Refurbishment/Replacement**

Budget Request: \$0
Program Request: \$4,000,000.

Budget: None.

Program: Funds for the refurbishment of the Fire Boat to include propulsion and engine replacement and electronic upgrades.

C. **OFFICE OF THE MAYOR**

1. **Five Percent for Art**

Budget Request: \$0.
Program Request: \$775,000.

Budget: None.

Program: The Five Percent for Art program receives capital funding for the purpose of providing ornamentation, such as sculpture and artwork, on certain eligible capital projects involving public buildings or structures.

2. **Infrastructure and Site Improvements Closing Fund**

Budget Request: \$0.
Program Request: \$4,500,000.

Budget: None.

Program: Funds for public infrastructure and site improvements to support economic development projects and other major investments that create employment opportunities and expand commercial and market rate residential development; and to leverage private redevelopment of underutilized and blighted areas. This includes land acquisition, construction of new roads and utilities, site preparation, and environmental remediation.

3. Site Acquisition

Budget Request: \$0.
Program Request: \$3,000,000.

Budget: None.

Program: Funds for land acquisition which supports economic development projects, including public-private partnerships, with a focus on preventing the expansion of undesirable commercial uses in blighted areas, and supporting the development of light manufacturing/industrial business parks.

D. PARKS AND RECREATION

1. Park Improvements

Budget Request: \$0.
Program Request: \$20,000,000.

Budget: None.

Program: Funds for improvements to enhance parks, playgrounds, athletic fields, plazas, triangles, squares, swimming pools, fountains and sculptures throughout the city, including fitness equipment, walkways, fencing, landscaping and related site amenities.

2. WHACC Improvements

Budget Request: \$0.
Program Request: \$3,000,000.

Budget: None.

Program: Funds for ongoing improvements to the William Hicks Anderson Community Center to meet programming and operational needs.

E. PUBLIC WORKS

General Fund Projects

1. Street Paving and Reconstruction

Budget Request: \$0.
Program Request: \$30,000,000.

Budget: None.

Program: Funds for routine street paving and reconstruction of deteriorated roadways throughout the city based on condition and use, and to maintain street network infrastructure.

2. Emergency Sidewalk Repairs

Budget Request: \$0.
Program Request: \$3,000,000.

Budget: None.

Program: Funds for emergency repairs to damaged sidewalks throughout the city.

3. Building Improvements

Budget Request: \$0.
Program Request: \$6,000,000.

Budget: None.

Program: Funds for HVAC, electrical, security, and architectural improvements to the City/County Building and other municipal buildings.

4. Municipal Complex Improvements

Budget Request: \$0.
Program Request: \$6,000,000.

Budget: None.

Program: Funds for HVAC, electrical, security, access control, and architectural improvements to the municipal complex buildings.

5. **City / County Building Renovations**

Budget Request: \$0.
Program Request: \$3,000,000.

Budget: None.

Program: Funds to implement departmental requests for renovations to spaces within the City/County Building, including cameras, security locks, doors, carpet, paint, furniture, electrical, data, mechanical, construction, and fire protection.

Water/Sewer Fund Projects

1. **11th Street Sewage Pumping Station Upgrade**

Budget Request: \$0.
Program Request: \$30,000,000.

Budget: None.

Program: Funds for the rehabilitation and replacement of the aging sewage pumping station.

2. **Annual Minor Sewer Improvements**

Budget Request: \$0.
Program Request: \$7,500,000.

Budget: None.

Program: Funds for the rehabilitation and replacement of small-diameter sewers and other projects citywide, as identified through closed-circuit TV (CCTV) inspection and modeling efforts.

3. **Major Sewer Improvements**

Budget Request: \$0.
Program Request: \$18,000,000.

Budget: None.

Program: Funds for sewer reconstruction and rehabilitation of major brick sewers (24" and above) and interceptors throughout the city.

4. **Annual Water Improvements**

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$30,000,000. (Other Funds: \$30,000,000.)

Budget: None.

Program: Funds for maintaining the citywide water distribution system to improve water quality, pressure, fire flows, and overall level of service.

5. **Porter Filter Plant Improvements**

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$45,000,000. (Other Funds: \$15,000,000.)

Budget: None.

Program: Funds for upgrades to the electrical system and continued improvements to the Porter Reservoir and Clear Well to maintain operations.

6. **Emerging Contaminates**

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$120,000,000. (Other Funds: \$30,000,000.)

Budget: None.

Program: Funds for installation of Granular Activated Carbon (GAC) Treatment Process for removal of PFAS and PFOA chemicals in accordance with new EPA regulations.

7. **Transmission Main Improvements**

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$6,000,000. (Other Funds: \$6,000,000.)

Budget: None.

Program: Funds for transmission capacity improvements throughout the water district, including the replacement of transmission mains.

8. Pressure Zone Reliability Improvements

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$3,000,000. (Other Funds: \$3,000,000.)

Budget: None.

Program: Funds for improvements to pressure zones, tanks, and mains and for strategic small main replacements to improve the reliability of service.

9. Brandywine Filter Plant Improvements

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$6,000,000. (Other Funds: \$3,000,000.)

Budget: None.

Program: Funds for structural, mechanical, and aesthetic upgrades to the Brandywine Filter Plant, including electrical, heating, and HVAC system improvements.

10. Raw Water System Improvements

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$4,500,000. (Other Funds: \$4,500,000.)

Budget: None.

Program: Funds for the rehabilitation of the 42-inch raw water transmission main between the Brandywine Pumping Station and Porter Filter Plant, and other critical raw water infrastructure.

11. Architectural Improvements

Budget Request: \$0.
Program Request: \$4,500,000.

Budget: None.

Program: Funds for architectural repairs, restoration, and stabilization of buildings, roofs, and structural components throughout the water system.

12. **Pumping Station Improvements**

Budget Request: \$0.
Program Request: \$1,500,000.

Budget: None.
Program: Funds for upgrades to pumps and electrical components of various remote pumping stations.

13. **Automated Metering Infrastructure**

Budget Request: \$0.
Program Request: \$2,000,000.

Budget: None.

Program: Funds for purchase and installation of 500-watt Encoder Receiver Transmitters on existing meters to upgrade to automatic water meter readings.

14. **WWTP Infrastructure System Improvements**

Budget Request: \$0.
Program Request: \$65,000,000.

Budget: None.

Program: Funds for the rehabilitation and replacement of aged infrastructure at the Wastewater Treatment Plant (12th Street and Hay Road).

15. **Stormwater Drainage Management Program**

Budget Request: \$0.
Program Request: \$6,000,000.

Budget: None.

Program: Funds for tide gate evaluation and reconstruction, storm inlet reconstruction, and other drainage improvement projects citywide to mitigate local flooding and prevent tidal water inflows into the sewer system.

16. Stormwater Mitigation (Green Infrastructure)

Budget Request: \$0.
Program Request: \$4,500,000.

Budget: None.

Program: Funds for the expansion and implementation of green infrastructure projects to mitigate Combined Sewer Overflows (CSOs) through source control of storm water throughout the citywide collection system.

17. Urban Forest Management Program

Budget Request: \$0.
Program Request: \$1,500,000.

Budget: None.

Program: Funds for tree planting and stump removal to support mandates for green infrastructure and storm water control, and the 2-for-1 tree replacement.

F. REAL ESTATE AND HOUSING

1. Neighborhood Stabilization

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$2,000,000. (Other Funds: \$500,000.)

Budget: None.

Program: Funds for the acquisition, rehabilitation and disposition of vacant properties within the Eastside, West Center City, Hilltop and the Northeast neighborhoods.

G. TRANSPORTATION

1. Traffic System Infrastructure

Budget Request: \$0.
Program Request: \$7,500,000.

Budget: None.

Program: Funds for programmed traffic infrastructure improvements including signals, smart parking meters, and decorative streetlights; and for implementing new smart signal and parking technologies to maintain the existing traffic control system.

2. Wilmington Transportation Initiatives

Budget Request: \$0. (Other Funds: \$0.)
Program Request: \$6,000,000. (Other Funds: \$24,000,000.)

Budget: None.

Program: Local matching funds to leverage federal funding for transportation projects in coordination with DeIDOT and WILMAPCO.

3. ADA Curb Ramp and Sidewalk Compliance

Budget Request: \$0.
Program Request: \$6,000,000.

Budget: None.

Program: Funds for the installation of ADA-compliant curb ramps and sidewalk repairs to facilitate compliance with Federal requirements.

**Recommended Capital Funding
and
Schedule**

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Summary: Total Funds Recommended by Fiscal Year and Department

Department	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Finance	G	0	5,467,613	0	429,063	0	6,606,563	12,503,239	12,503,239
	W	0	6,374,487	0	1,450,000	0	7,587,500	15,411,987	15,411,987
Fire	G	0	12,500,000	0	3,500,000	0	5,000,000	21,000,000	21,000,000
Mayor's Office	G	0	2,950,000	0	2,825,000	0	3,025,000	8,800,000	8,800,000
Parks and Recreation	G	0	5,500,000	0	5,500,000	0	12,000,000	23,000,000	23,000,000
Public Works	G	0	16,000,000	0	16,000,000	0	16,000,000	48,000,000	48,000,000
	O	0	30,500,000	0	30,500,000	0	30,500,000	0	91,500,000
	W	0	118,000,000	0	116,000,000	0	121,000,000	355,000,000	355,000,000
Real Estate and Housing	G	0	2,000,000	0	0	0	0	2,000,000	2,000,000
	O	0	500,000	0	0	0	0	0	500,000
Transportation Division (Public Works)	G	0	6,500,000	0	6,500,000	0	6,500,000	19,500,000	19,500,000
	O	0	8,000,000	0	8,000,000	0	8,000,000	0	24,000,000
Total by Fund	G	0	50,917,613	0	34,754,063	0	49,131,563	134,803,239	134,803,239
	O	0	39,000,000	0	38,500,000	0	38,500,000	0	116,000,000
	W	0	124,374,487	0	117,450,000	0	128,587,500	370,411,987	370,411,987
Grand Total		0	214,292,100	0	190,704,063	0	216,219,063	505,215,226	621,215,226

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Finance Department - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
New ERP System Strategic Assessment & Review	NR	G	0	4,839,000	0	0	0	6,000,000	10,839,000	10,839,000
	NR	W	0	4,839,000	0	0	0	6,000,000	10,839,000	10,839,000
Cost of Bond Issue (General Fund)		G	0	628,613	0	429,063	0	606,563	1,664,239	1,664,239
Cost of Bond Issue (Water / Sewer Fund)		W	0	1,535,487	0	1,450,000	0	1,587,500	4,572,987	4,572,987
Total by Fund		G	0	5,467,613	0	429,063	0	6,606,563	12,503,239	12,503,239
		W	0	6,374,487	0	1,450,000	0	7,587,500	15,411,987	15,411,987
Total Finance Department Funds			0	11,842,100	0	1,879,063	0	14,194,063	27,915,226	27,915,226

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
 Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.
 Bond Issuance Costs projected to be 1.25%

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Fire Department - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Fire Engine Replacement	NR	G	0	2,500,000	0	2,500,000	0	0	5,000,000	5,000,000
Rescue Squad Replacement	NR	G	0	0	0	0	0	1,500,000	1,500,000	1,500,000
Ladder Truck Replacement	NR	G	0	2,500,000	0	0	0	0	2,500,000	2,500,000
Fire Station Renovations	RE	G	0	3,500,000	0	1,000,000	0	3,500,000	8,000,000	8,000,000
Fire Boat Refurbishment / Replacement	UE	G	0	4,000,000	0	0	0	0	4,000,000	4,000,000
Total by Fund		G	0	12,500,000	0	3,500,000	0	5,000,000	21,000,000	21,000,000
Total Fire Funds			0	12,500,000	0	3,500,000	0	5,000,000	21,000,000	21,000,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Mayor's Office - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Five Percent for Art	UE	G	0	450,000	0	325,000	0	525,000	775,000	775,000
Infrastructure and Site Improvements Closing Fund	UE	G	0	1,500,000	0	1,500,000	0	1,500,000	4,500,000	4,500,000
Site Acquisition	UE	G	0	1,000,000	0	1,000,000	0	1,000,000	3,000,000	3,000,000
Total by Fund		G	0	2,950,000	0	2,825,000	0	3,025,000	8,275,000	8,275,000
Total Mayor's Office Funds			0	2,950,000	0	2,825,000	0	3,025,000	8,275,000	8,275,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Parks and Recreation - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Park Improvements	UE	G	0	5,000,000	0	5,000,000	0	10,000,000	20,000,000	20,000,000
WHACC Improvements	UE	G	0	500,000	0	500,000	0	2,000,000	3,000,000	3,000,000
Total by Fund		G	0	5,500,000	0	5,500,000	0	12,000,000	23,000,000	23,000,000
Total Parks and Recreation Funds			0	5,500,000	0	5,500,000	0	12,000,000	23,000,000	23,000,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.

Capital Improvements Program Fiscal Years 2027 - 2032

Public Works - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Street Paving and Reconstruction	RE	G	0	10,000,000	0	10,000,000	0	10,000,000	30,000,000	30,000,000
Emergency Sidewalk Repairs	UE	G	0	1,000,000	0	1,000,000	0	1,000,000	3,000,000	3,000,000
Building Improvements	UE	G	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
Municipal Complex Improvements	UE	G	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
City / County Building Renovations	UE	G	0	1,000,000	0	1,000,000	0	1,000,000	3,000,000	3,000,000
11th Street Sewage Pumping Station Upgrade	UE	W	0	10,000,000	0	10,000,000	0	10,000,000	30,000,000	30,000,000
Annual Minor Sewer Improvements	RE	W	0	2,500,000	0	2,500,000	0	2,500,000	7,500,000	7,500,000
Major Sewer Improvements	RE	W	0	6,000,000	0	6,000,000	0	6,000,000	18,000,000	18,000,000
Annual Water Improvements	UE	W	0	10,000,000	0	10,000,000	0	10,000,000	30,000,000	30,000,000
	UE	O	0	10,000,000	0	10,000,000	0	10,000,000	0	30,000,000
Porter Filter Plant Improvements	UE	W	0	15,000,000	0	15,000,000	0	15,000,000	45,000,000	45,000,000
	UE	O	0	5,000,000	0	5,000,000	0	5,000,000	0	15,000,000
Emerging Contaminants	UE	W	0	40,000,000	0	40,000,000	0	40,000,000	120,000,000	120,000,000
	UE	O	0	10,000,000	0	10,000,000	0	10,000,000	0	30,000,000
Transmission Main Improvements	UE	W	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
	UE	O	0	2,000,000	0	2,000,000	0	2,000,000	0	6,000,000
Pressure Zone Reliability Improvements	UE	W	0	1,000,000	0	1,000,000	0	1,000,000	3,000,000	3,000,000
	UE	O	0	1,000,000	0	1,000,000	0	1,000,000	0	3,000,000
Brandywine Filter Plant Improvements	UE	W	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
	UE	O	0	1,000,000	0	1,000,000	0	1,000,000	0	3,000,000
Raw Water System Improvements	UE	W	0	1,500,000	0	1,500,000	0	1,500,000	4,500,000	4,500,000

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Public Works - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Matching Funds	Total City /
Architectural Improvements	UE	O	0	1,500,000	0	1,500,000	0	1,500,000	0	0	4,500,000
Pumping Station Improvements	UE	W	0	1,500,000	0	1,500,000	0	1,500,000	4,500,000	0	4,500,000
Automated Metering Infrastructure (AMI)	UE	W	0	500,000	0	500,000	0	500,000	1,500,000	0	1,500,000
WWTP Infrastructure System Improvements	UE	W	0	2,000,000	0	0	0	0	2,000,000	0	2,000,000
Stormwater Drainage Management Program	UE	W	0	2,000,000	0	20,000,000	0	25,000,000	65,000,000	0	65,000,000
Storm Water Mitigation (Green Infrastructure)	UE	W	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	0	6,000,000
Urban Forest Management Program	RE	W	0	1,500,000	0	1,500,000	0	1,500,000	4,500,000	0	4,500,000
Total by Fund			0	500,000	0	500,000	0	500,000	1,500,000	0	1,500,000
		G	0	16,000,000	0	16,000,000	0	16,000,000	48,000,000	0	48,000,000
		O	0	30,500,000	0	30,500,000	0	30,500,000	0	0	91,500,000
		W	0	118,000,000	0	116,000,000	0	121,000,000	355,000,000	0	355,000,000
Total Public Works Funds			0	164,500,000	0	162,500,000	0	167,500,000	403,000,000	0	494,500,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Real Estate and Housing - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Neighborhood Stabilization	UE	G	0	2,000,000	0	0	0	0	2,000,000	2,000,000
	UE	O	0	500,000	0	0	0	0	0	500,000
Total by Fund		G	0	2,000,000	0	0	0	0	2,000,000	2,000,000
		O	0	500,000	0	0	0	0	0	500,000
Total Real Estate and Housing Funds			0	2,500,000	0	0	0	0	2,000,000	2,500,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.

**Capital Improvements Program
Fiscal Years 2027 - 2032**

Transportation Division (Public Works) - Program Recommendations by Fiscal Year

Project	Expend. Category	Type of Funding	2027	2028	2029	2030	2031	2032	Total City Funds	Total City / Matching Funds
Traffic System Infrastructure	UE	G	0	2,500,000	0	2,500,000	0	2,500,000	7,500,000	7,500,000
Wilmington Transportation Initiatives	UE	G	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
	UE	O	0	8,000,000	0	8,000,000	0	8,000,000	0	24,000,000
ADA Curb Ramp and Sidewalk Compliance	UE	G	0	2,000,000	0	2,000,000	0	2,000,000	6,000,000	6,000,000
Total by Fund		G	0	6,500,000	0	6,500,000	0	6,500,000	19,500,000	19,500,000
		O	0	8,000,000	0	8,000,000	0	8,000,000	0	24,000,000
Total Transportation Division (Public Works) Funds			0	14,500,000	0	14,500,000	0	14,500,000	19,500,000	43,500,000

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental
Expenditure Category: NS - New Service; NR - New Replace Existing; UE - Upgrade Existing; RE - Restore Existing.