# AN ORDINANCE ADOPTING THE ANNUAL OPERATING BUDGET FOR THE FISCAL YEAR BEGINNING ON JULY 1, 2017 AND ENDING ON JUNE 30, 2018

#4342

Sponsor:

Council Member Freel

Co-Sponsor: President Shabazz WHEREAS, the Mayor on March 16, 2017, having submitted to the Council, his message, as prescribed in Wilm. C. (Charter) §4-101 for Fiscal Year 2018, the Council deems it necessary and proper to adopt the Annual Operating Budget Ordinance for Fiscal Year 2018, as set forth herein, pursuant to Wilm. C. (Charter) §2-300.

# NOW, THEREFORE, THE COUNCIL OF THE CITY OF WILMINGTON HEREBY ORDAINS:

**SECTION 1.** The following financial program is hereby adopted for Fiscal Year 2018, and appropriations are hereby made from the various operating and special funds to the Council, the Mayor, and all offices, departments, boards, and commissions, as indicated in the following sections.

**SECTION 2.** Appropriations in the sum of \$167,473,983 are hereby made from a general fund, as follows:

#### TO THE MAYOR:

	<u>City</u>	Special	Total
Personal Services	\$3,793,994	\$65,879	\$3,859,873
Materials, Supplies, and Equipment	2,511,450	0	2,511,450
Special Purpose	0	0	0
Debt Service	3,443,669	0	3,443,669
Total	\$9,749,113	\$65,879	\$9,814,992

TO THE MAYOR FOR THE WIL	MINGTON ARTS COMM	MISSION:	
	City	Special	Total
Special Purpose	\$0	\$0	\$0
Total	\$0	\$0	\$0

TO THE DIRECTOR OF THE O CONTINGENCIES:	FFICE OF MANAGEMEN	IT AND BUDG	ET -
	Cîty	Special	Total
Contingent Reserves	\$500,000	\$0	\$500,000
Total	\$500,000	\$0	\$500,000

The Director of the Office of Management and Budget is authorized to transfer to each office, department, board, or commission such portions of the Contingent Reserves that will be sufficient to pay for unanticipated budgetary expenses.

TO THE DIRECTOR OF THE OFFICE	OF MANAGEMEN	IT AND BUDG	ET -
SNOW AND WEATHER EMERGENCI	ES:		
	City	Special	Total
Snow and Weather Emergencies	\$172,000	\$0	\$172,000
Total	\$172,000	\$0	\$172,000

The Director of the Office of Management and Budget is authorized to transfer to each office, department, board, or commission such portions of the foregoing sum that, taken with amounts otherwise available to each such office, department, board, or commission, will be sufficient to pay for the contractual cost, overtime cost, materials, supplies, and equipment cost of emergency snow removal and weather emergencies.

TO THE PLANNING DEPARTMENT:			
	City	Special	Total
Personal Services	\$1,055,712	\$50,812	\$1,106,524
Materials, Supplies, and Equipment	429,732	0	429,732
Special Purpose	0	0	0
Debt Service	259,928	0	259,928
Total	\$1,745,372	\$50,812	\$1,796,184

TO THE CITY COUNCIL:			
	City	Special	Total
Personal Services	\$1,628,505	\$870,722	\$2,499,227
Materials, Supplies, and Equipment	710,449	121,296	831,745
Special Purpose	19,000	0	19,000
Debt Service	707	24,922	25,629
Total	\$2,358,661	\$1,016,940	\$3,375,601

TO THE CITY TREASURER:	3		
	City	Special	Total
Personal Services	\$350,352	\$473,878	\$824,230
Materials, Supplies, and Equipment	156,566	4,366,306	4,522,872
Total	\$506,918	\$4,840,184	\$5,347,102

TO THE AUDITING DEPARTMENT:			
	City	Special	Total
Personal Services	\$453,723	\$0	\$453,723
Materials, Supplies, and Equipment	302,635	0	302,635
Total	\$756,358	\$0	\$756,358

TO THE LAW DEPARTMENT:			
	City	<b>Special</b>	Total
Personal Services	\$2,033,801	\$0	\$2,033,801
Materials, Supplies, and Equipment	693,378	0	\$693,378
Total	\$2,727,179	\$0	\$2,727,179

TO THE FINANCE DEPARTMENT:			
	City	Special	Total
Personal Services	\$5,494,132	\$0	\$5,494,132
Materials, Supplies, and Equipment	4,450,063	0	\$4,450,063
Program and Activities	0	0	\$0
Debt Service	23,044	0	\$23,044
Total	\$9,967,239	\$0	\$9,967,239

TO THE DIRECTOR OF FINA	NCE - BUDGET RESERV	E ACCOUNT:	
	City	Special	Total
Debt Service	\$0	\$0	\$0
Total	\$0	\$0	\$0

The Director of Finance is authorized to transfer the above amount into the Budget Reserve Account as the FY 2018 contribution, in conformance with Wilm. C. Ch. 2, Art. V, Div. 2. No transfer from this account to any annual operating budget accounts of any office, department, board, or commission shall be made except upon approval of an ordinance passed by a two-thirds majority vote of the President and all members of Council.

Total	\$512,858	\$0	\$512,858
Debt Service	\$512,858	\$0	\$512,858
	<u>City</u>	Special	Total
TO THE DEPARTMENT OF CO	MMERCE		

TO THE HUMAN RESOURCES DEPA	ARTMENT		
	City	Special	<u>Total</u>
Personal Services	\$1,437,082	\$0	\$1,437,082
Materials, Supplies, and Equipment	760,768	0	760,768
Debt Service	17,714	0	17,714
Total	\$2,215,564	\$0	\$2,215,564

TO THE DEPARTMENT OF LICENSE	ES AND INSPECTION	ONS:	
	City	Special	Total
Personal Services	\$3,666,533	\$0	\$3,666,533
Materials, Supplies, and Equipment	1,195,969	0	1,195,969
Debt Service	4,960	0	4,960
Programs and Activities	0	0	0
Total	\$4,867,462	\$0	\$4,867,462

TO THE DEPARTMENT OF L	ICENSES & INSPECTIONS	FOR ANIMAL	CONTROL:
	City	Special	<u>Total</u>
Special Purpose	\$300,000	\$0	\$300,000
Total	\$300,000	\$0	\$300,000
L&I Total	5,167,462	0	5,167,462

TO THE DEPARTMENT OF PARKS	AND RECREATION	ON:	
	City	Special	Total
Personal Services	\$4,553,453	\$668,388	\$5,221,841
Materials, Supplies, and Equipment	2,746,979	1,013,662	3,760,641
Debt Service	1,447,763	0	1,447,763
Programs and Activities	0	0	0
Total	\$8,748,195	\$1,682,050	\$10,430,245

TO THE FIRE DEPARTMENT:			
	City	Special	Total
Personal Services	\$21,329,678	\$0	\$21,329,678
Materials, Supplies, and Equipment	3,057,132	201,369	3,258,501
Debt Service	705,698	0	705,698
Programs and Activities	0	0	0
Total	\$25,092,508	\$201,369	\$25,293,877

TO THE POLICE DEPARTMENT:			
	City	Special	Total
Personal Services	\$48,424,194	\$1,385,975	\$49,810,169
Materials, Supplies, and Equipment	8,471,004	0	8,471,004
Debt Service	412,133	0	412,133
Programs and Activities	0	0	0
Total	\$57,307,331	\$1,385,975	\$58,693,306

TO THE DEPARTMENT OF PUBLIC	WORKS:		
	City	Special	Total
Personal Services	\$9,735,342	\$0	\$9,735,342
Materials, Supplies, and Equipment	11,178,943	1,070,165	12,249,108
Debt Service	3,575,265	0	3,575,265
Programs and Activities	0	0	0
Total	\$24,489,550	\$1,070,165	\$25,559,715

TO THE DEPARTMENT OF PUBLIC WORKS			
THE BOARD OF EXAMINING ENGINEERS:			
	City	Special	Total
Personal Services	\$0	\$0	\$0
Materials, Supplies, and Equipment	0	0	0
Total	\$0	\$0	\$0

TO THE DEPARTMENT OF REAL ES	STATE AND HOU	JSING:	
	City	Special	Total
Personal Services	\$153,068	\$964,314	\$1,117,382
Materials, Supplies, and Equipment	386,713	135,529	522,242
Debt Service	1,576,556	0	1,576,556
Programs and Activities	0	1,928,121	1,928,121
Pass-Through	0	0	0
Total	\$2,116,337	\$3,027,964	\$5,144,301

**SECTION 3**. The Director of Finance is authorized upon transfer of any function from one office, department, board, or commission to another office, department, board, or commission to transfer to the successor office, department, board, or commission those portions that pertain to the function transferred.

**SECTION 4.** Whenever, pursuant to the provisions of Section 8-401 of the Charter, employees of any office, department, board, or commission are used by another office, department, board, or commission, the compensation of such employees for the period of such use may, at the discretion of the Director of Finance, be charged against the applicable appropriations to the using office, department, board, or commission.

**SECTION 5.** Appropriations in the sum of \$71,060,928 are hereby made from the Water/Sewer Fund as follows:

TO THE DEPARTMENT OF FINANCE	- WATER/SEWER	BILLING:	
	City	Special	Total
Personal Services	\$2,395,684	\$0	\$2,395,684
Materials, Supplies, and Equipment	2,460,047	0	2,460,047
Debt Service	30,186	0	30,186
Total	\$4,885,917	\$0	\$4,885,917

TO THE AUDITING DEPARTMENT:			
	City	Special	Total
Materials, Supplies, and Equipment	\$72,597	\$0	\$72,597
Total	\$72,597	\$0	\$72,597

TO THE DIRECTOR OF FINANC	E - SALARY ADJUSTM	ENT/ATTRITION	:
	City	Special	Total
Salary Adjustment	\$0	\$0	\$0
Total	\$0	\$0	\$0

The Director of Finance is authorized to transfer to each office or department such portions of the foregoing sum as will be sufficient to pay for personal services increases authorized by Council action, and to transfer from each department in which a vacancy occurs funds in an amount equal to the unexpended personal services balance for such unfilled position.

#### TO THE DEPARTMENT OF PUBLIC WORKS:

	City	Special	Total
Personal Services	\$8,807,415	\$0	\$8,807,415
Materials, Supplies, and Equipment	50,966,045	0	50,966,045
Debt Service	6,328,954	0	6,328,954
Total	\$66,102,414	\$0	\$66,102,414

**SECTION 6.** Appropriations in the sum of \$48,768,556 are made from the Intragovernmental Service Fund as follows:

TO THE MAYOR:			
	City	Special	Total
Personal Services	\$2,177,597	\$0	\$2,177,597
Materials, Supplies, and Equipment	6,438,506	0	6,438,506
Debt Service	73,945	0	73,945
Total	\$8,690,048	\$0	\$8,690,048

TO THE FINANCE DEPARTMENT:			
	City	Special	Total
Personal Services	\$0	\$0	\$0
Materials, Supplies, and Equipment	0	0	0
Debt Service	0	0	0
Total	\$0	\$0	\$0

TO THE DEPARTMENT OF PUBLIC	WORKS:		
	City	Special	Total
Personal Services	\$0	\$0	\$0
Materials, Supplies, and Equipment	7,497,687	0	7,497,687
Debt Service	192,479	0	192,479
Total	\$7,690,166	\$0	\$7,690,166

TO THE HUMAN RESOURCES DEP	ARTMENT:		1
	City	Special	Total
Personal Services	\$1,103,151	\$0	\$1,103,151
Materials, Supplies, and Equipment	4,782,473	0	4,782,473
Special Purpose	26,502,718	0	26,502,718
Total	\$32,388,342	\$0	\$32,388,342

TO THE DIRECTOR OF HUMAN RESOU	RCES - RISK MN	GT./ENVIRONMI	ENTAL
LIABILITY RESERVE ACCOUNT:			
	City	Special	Total
Risk Mgt./Environmental Acct.	\$0	\$0	\$0
Total	\$0	\$0	\$0

The Director of Finance is authorized to transfer the above amount to the Human Resources Department in its Risk Management/Environmental Liability Reserve Account as the FY 2018 contribution in conformity with the provisions of Wilm. C. Ch. 2, Section 2-381, as amended. The account shall be maintained in a manner sufficient to permit it to accrue through accumulation of principal and interest and the balance shall be carried forward from one fiscal year to the next. The account shall be accessed and transfers shall be authorized only for purposes of the City meeting an obligation arising out of liability on the part of City government.

The personal services, materials, supplies, and equipment provided for herein shall be allocated among and paid for by the departments receiving intragovernmental services. The Director of Finance is hereby authorized to transfer funds from the accounts of departments using such intragovernmental services and to adjust upwards the appropriations contained herein for intragovernmental services so long as appropriated funds are available to pay for such services. The appropriations made herein shall be wholly payable from the appropriations for materials, supplies, and equipment made to departments receiving intragovernmental services and the limitations of Wilmington Charter Section 2-300(6) shall not apply.

Appropriations to the Human Resources Department include ongoing funding of the Risk Management Program, pursuant to the provisions of <u>Wilm. C.</u>, Ch. 2, Art. VI, Div. 5.

SECTION 7. Appropriations in the sum of \$13,341,338 not subject to the limitations of Wilmington Charter Section 2-300(6), are included in the appropriations of Sections 2, 5, and 6, under the heading "Special". These appropriations of special funds are made contingent upon the receipt of funds and shall be utilized in the manner prescribed by the statutes, ordinances, regulations, resolutions, and/or grants from which they derive. In the event new funds are received or funds are received in greater or lesser amounts than appropriated above, spending shall be adjusted upward or downward in accordance with the funds available. In no event shall spending of the special funds herein provided for exceed the amounts actually received or otherwise made available.

**SECTION 8.** Except as otherwise provided by this ordinance, special funds, heretofore established pursuant to any ordinances, statutes, resolutions, and/or grants shall continue to be utilized in Fiscal Year 2018 for the purpose and in the manner prescribed by such ordinances, statutes, resolutions, and/or grants to the extent that they are consistent with the provisions of the Wilmington Home Rule Charter.

When, under the Charter, an appropriation is a prerequisite to the payment of money from such special funds, this section shall be construed as an appropriation of the full proceeds of such funds for the purposes heretofore authorized by such ordinances, statutes, resolutions and/or grants.

SECTION 9. The amounts herein appropriated for materials, supplies, and equipment shall be deemed to be available for encumbrance upon the effective date of this ordinance, to the extent necessary to facilitate the operations of the various offices, departments, boards, and commissions for Fiscal Year 2018, provided that no services shall be rendered prior to July 1, 2017, and no materials, supplies, and equipment acquired shall be used in Fiscal Year 2017, except to the extent required to prepare for Fiscal Year 2018 operations.

SECTION 10. A. Position Allocation. Attachment "A" hereto sets forth the positions authorized to be filled between July 1, 2017 and June 30, 2018. Pursuant to Section 40-36 of the City Code, any previously existing classifications and allocation of classifications are hereby abolished. Hereinafter, no additional positions shall be created or allocated without review and approval by the Administrative Board and designation by ordinance of the City Council, except that nothing in this ordinance shall preclude the hiring and payment of employees filling positions where monies other than those appropriated by this ordinance are available.

#### B. Executive and Managerial Salary Program and Salary Review Matrix.

Attachment "B" hereto sets forth for Fiscal Year 2018 the positions that are in the executive and management salary program, the salary review matrix, and the declared maximum salary rates for Department Heads, pursuant to the provisions of Section 40-221 of the City Code, as amended by Substitute No. 1 to Ordinance No. 04-010.

C. Non-Union Employee Salaries. Attachment "C" hereto sets forth the Non-Union Salaries and the Grades and Steps for the same for Fiscal Year 2018.

**SECTION 11.** All unencumbered balances on hand as of July 1, 2018, held by any office, department, board, or commission named in Sections 2, 5, and 6 of this ordinance shall revert to the City of Wilmington Current Account.

SECTION 12. Effective Date. This Ordinance shall be deemed effective as of its date of passage by City Council and approval by the Mayor.

First ReadingMarch 16, 2017 Second ReadingMarch 16, 2017 Third Reading
Passed by City Council,
President of City Council
ATTEST:City Clerk

Approved as to form this day of

100 544 004

City Solicitor

Approved triis	uay or
	, 2017
Mayo	r

<u>SYNOPSIS</u>: This ordinance enacts the annual Operating Budget for Fiscal Year 2018.

# **Attachment A**

# Fiscal Year 2018 DEPARTMENTAL POSITION ALLOCATION LIST

Fund: General

Department: Mayor's Office

			Revenues		
Job Title	No.	Grade	City	Special	
M.	1.00	Ext	1.00	0.00	
Mayor	1.00	E 11	1.00	0.00	
Mayor's Chief of Staff		E 10		0.00	
Deputy Chief of Staff for Fiscal and Management Operations	1.00		1.00		
Deputy Chief of Staff for Policy and Communications	1.00	E 10	1.00	0.00	
Director of Economic Development	1.00	E 09	1.00	0.00	
Deputy Director of Economic Development	1.00	E 07	1.00	0.00	
Special Assistant to the Mayor for Employment Initiatives	1.00	E 07	1.00	0.00	
Director of Cultural Affairs	1.00	E 06	1.00	0.00	
Policy Analyst	1.00	E 06	1.00	0.00	
Best Practices/Innovation Specialist	1.00	E 05	1.00	0.00	
Director of Constituent Services	1.00	E 05	1.00	0.00	
Administrative Assistant - Office of the Mayor	1.00	E 04	1.00	0.00	
Communications Officer	1.00	E 04	1.00	0.00	
Cultural Affairs Manager	1.00	E 04	1.00	0.00	
Digital and Social Media Manager	1.00	E 04	1.00	0.00	
Economic Development Project Manager I	1.00	E 04	1.00	0.00	
Office Manager/Administrative Assistant	1.00	E 04	1.00	0.00	
Marketing and Special Projects Coordinator	1.00	E 04	1.00	0.00	
Administrative Assistant II	1.00	E 02	1.00	0.00	
Constituent Services Officer	3.00	E 02	3.00	0.00	
Mayor's Office Receptionist	1.00	E 01	1.00	0.00	
Budget Director	1.00	M 08	1.00	0.00	
Emergency Management Director	1.00	M 07	0.50	0.50	
Mgr. of Minority, Disadvantaged and Small Business Enterprise	1.00	M 06	1.00	0.00	
Senior Analyst/Systems Coordinator	1.00	T	1.00	0.00	
Senior Analyst	1.00	S	1.00	0.00	
Budget Analyst II	2.00	R	2.00	0.00	
Economic Development Specialist	1.00	P	1.00	0.00	
Civil Appeals Administrator	1.00	N	1.00	0.00	
Constituent Services Project Specialist	1.00	N	1.00	0.00	
Youth Intervention Specialist	1.00	L	1.00	0.00	
Constituent Services Representative	1.00	G	1.00	0.00	
DEPARTMENT TOTAL	35.00		34.50	0.50	

**Fund: Internal Service** Department: Mayor's Office Fiscal Year 2018

			Revenues	
Job Title	No.	Grade	City	Special
Director of Integrated Technologies	1.00	M 07	1.00	0.00
Helpdesk Manager	1.00	M 05	1.00	0.00
Webmaster	1.00	M 02	1.00	0.00
Application Support Specialist II	2.00	T	2.00	0.00
Mapping & Graphics Manager	1.00	S	1.00	0.00
Information Systems Administrator	1.00	S	1.00	0.00
Application Support Specialist I	1.00	R	1.00	0.00
Information Help Desk Coordinator	1.00	P	1.00	0.00
Network Technician	1.00	P	1.00	0.00
Information Desktop Engineer	1.00	0	1.00	0.00
Information Help Desk Engineer	3.00	0	3.00	0.00
Information Analyst I	1.00	N	1.00	0.00
Telephony Analyst	1.00	N	1.00	0.00
IT Office Coordinator	1.00	M	1.00	0.00
Mapping Technician II	1.00	L	1.00	0.00
Communications Assistant	1.00	G	1.00	0.00
Document Management Technician	2.00	G	2.00	0.00
IT Support Services Technician	1.00	D	1.00	0.00
DEPARTMENT TOTAL	22.00		22.00	0.00

Fund: General

Department: Planning Fiscal Year 2018

		Revenues		
Job Title	No.	Grade	City	Special
Director of Planning and Development	1.00	E 08	1.00	0.00
Administrative Assistant II	1.00	E 02	1.00	0.00
Planning Manager	1.00	M 07	1.00	0.00
Planning Grants Coordinator	1.00	M 05	1.00	0.00
Senior Planner Design & Review	1.00	S	1.00	0.00
Senior Planner II	1.00	R	1.00	0.00
Planner II	3.00	P	2.55	0.45
Planner I	1.00	N	1.00	0.00
DEPARTMENT TOTAL	10.00		9.55	0.45

Fund: General

Department: City Council Fiscal Year 2018

			Rev	enues
Job Title	No.	Grade	City	Special
President of City Council	1.00	Ext	1.00	0.00
Finance Chairman	1.00	Ext	1.00	0.00
President Pro Tempore	1.00	Ext	1.00	0.00
Council Members	10.00	Ext	10.00	0.00
Executive Administrative Assistant	1.00	Ext	1.00	0.00
Administrative Assistant	1.00	Ext	0.50	0.50
Legislative Aide/Deputy City Clerk	1.00	Ext	1.00	0.00
Cable/Communications Producer/Director	2.00	Ext	0.00	2.00
Cable/Communications Senior Producer/Director	2.00	Ext	0.00	2.00
Chief of Staff	1.00	Ext	0.90	0.10
City Clerk	1.00	Ext	1.00	0.00
Chief Financial Officer & Policy Advisor	1.00	Ext	0.95	0.05
Director of Communications	1.00	Ext	0.00	1.00
Legislative & Policy Analyst	1.00	Ext	1.00	0.00
Legislative & Policy Director	1.00	Ext	1.00	0.00
Producer Editor	1.00	Ext	0.00	1.00
Cable/Communications Production Supervisor	1.00	Ext	0.00	1.00
Station Manager-WITN	1.00	Ext	0.00	1.00
DEPARTMENT TOTAL	29.00		20.35	8.65

Fund: General Department: City Treasurer Fiscal Year 2018

			Revenues		
Job Title	No.	Grade	<u>City</u>	Special	
City Treasurer	1.00	Ext	0.50	0.50	
Deputy Treasurer	1.00	Ext	0.50	0.50	
Administrative Assistant to the City Treasurer	1.00	Ext	0.50	0.50	
Pension Manager	1.00	Ext	0.00	1.00	
Debt Manager/System Coordinator	1.00	Ext	0.50	0.50	
Senior Treasury Analyst	2.00	Q	1.00	1.00	
DEPARTMENT TOTAL	7.00		3.00	4.00	

Fund: General

Department: City Auditor Fiscal Year 2018

			Revenues		
Job Title	No.	Grade	City	<b>Special</b>	
City Auditor	1.00	E 08	1.00	0.00	
Auditing Manager	1.00	M 06	1.00	0.00	
Senior Auditor	2.00	S	2.00	0.00	
DEPARTMENT TOTAL	4.00		4.00	0.00	

Fund: General Department: Law Fiscal Year 2018

			Revenues		
Job Title	No.	Grade	City	Special	
C'. C II I	1.00	T 10	1.00	0.00	
City Solicitor	1.00	E 10	1.00	0.00	
Deputy City Solicitor	1.00	E 09	1.00	0.00	
Senior Assistant City Solicitor	3.00	E 08	3.00	0.00	
Assistant City Solicitor	4.00	E 07	4.00	0.00	
Legal Office Administrator	1.00	E 04	1.00	0.00	
Legal Administrative Assistant	1.00	E 03	1.00	0.00	
Litigation Assistant	1.00	P	1.00	0.00	
Real Estate Legal Coordinator	1.00	P	1.00	0.00	
Legal Assistant II	1.00	O	1.00	0.00	
Legal Legislative Assistant	1.00	N	1.00	0.00	
Nuisance Property Administrator	1.00	N	1.00	0.00	
Legal Assistant I	2.00	M	2.00	0.00	
DEPARTMENT TOTAL	18.00		18.00	0.00	

Fund: General Department: Finance Fiscal Year 2018

			Rev	enues
Job Title	No.	Grade	City	Special
JOB THE	1101	Grade	<u>Ouj</u>	Spooni
Director of Finance	0.50	E 10	0.50	0.00
Deputy Director of Finance	0.60	E 08	0.60	0.00
Administrative Assistant II	0.75	E 02	0.75	0.00
Principal Analyst	0.50	M 06	0.50	0.00
Procurement Manager	1.00	M 06	1.00	0.00
Senior Financial Officer	0.65	M 06	0.65	0.00
Tax Manager	1.00	M 06	1.00	0.00
Accounting Manager	0.65	M 05	0.65	0.00
Customer Service Manager	0.50	M 05	0.50	0.00
Senior Financial Analyst	0.80	M 05	0.80	0.00
Billing Manager	0.20	T	0.20	0.00
Revenue Supervisor	0.50	T	0.50	0.00
Tax Supervisor	1.00	T	1.00	0.00
Delinquent Accounts Supervisor	0.50	S	0.50	0.00
Grant Coordinator	0.75	S	0.75	0.00
Parking Services Supervisor	1.00	S	1.00	0.00
Assistant Tax Supervisor	1.00	R	1.00	0.00
Revenue Audit Agent	2.00	R	2.00	0.00
Revenue Collector	1.00	R	1.00	0.00
Senior Accountant	2.30	R	2.30	0.00
Sheriff Sale Administrator	0.10	R	0.10	0.00
Real Estate Coordinator	1.00	Q	1.00	0.00
Grant Accountant	0.75	P	0.75	0.00
Purchasing Agent II	2.00	P	2.00	0.00
Staff Accountant	0.50	O	0.50	0.00
Assistant Central Cashiering Supervisor	0.50	N	0.50	0.00
Customer Service Consultant	0.20	N	0.20	0.00
Accounts Payable Coordinator	0.50	M	0.50	0.00
Assistant Revenue Audit Agent	1.00	M	1.00	0.00
Senior EIT Agent	2.00	M	2.00	0.00
Delinquent Accounts Agent	1.50	L	1.50	0.00
EIT Agent	4.00	L	4.00	0.00
Settlement Clerk	0.20	L	0.20	0.00
Purchasing Technician	1.00	J	1.00	0.00
Customer Service Representative II	3.50	I	3.50	0.00
Senior Parking Regulations Enforcement Officer	1.00	I	1.00	0.00
Assistant EIT Agent	1.00	H	1.00	0.00
Account Entry Clerk	3.50	G	3.50	0.00
Administrative Clerk I	3.50	G	3.50	0.00
Scofflaw Enforcer	2.00	G	2.00	0.00
Account Clerk III	0.50	F	0.50	0.00
Parking Regulations Enforcement Officer	13.00	F	13.00	0.00
DEPARTMENT TOTAL	60.45		60.45	0.00

Fund: Water and Sewer Department: Finance Fiscal Year 2018

			Rev	enues
Job Title	No.	Grade	<u>City</u>	Special
	0.50	F 10	0.50	0.00
Director of Finance	0.50	E 10	0.50	0.00
Deputy Director of Finance	0.40	E 08	0.40	0.00
Administrative Assistant II	0.25	E 02	0.25	0.00
Principal Analyst	0.50	M 06	0.50	0.00
Senior Financial Officer	0.35	M 06	0.35	0.00
Accounting Manager	0.35	M 05	0.35	0.00
Customer Service Manager	0.50	M 05	0.50	0.00
Senior Financial Analyst	0.20	M 05	0.20	0.00
Billing Manager	0.80	T	0.80	0.00
Revenue Supervisor	0.50	T	0.50	0.00
Delinquent Accounts Supervisor	0.50	S	0.50	0.00
Grant Coordinator	0.25	S	0.25	0.00
Senior Accountant	0.70	R	0.70	0.00
Sheriff Sale Administrator	0.90	R	0.90	0.00
Billing Analyst	2.00	Q	2.00	0.00
Grant Accountant	0.25	P	0.25	0.00
Staff Accountant	1.50	O	1.50	0.00
Assistant Central Cashiering Supervisor	0.50	N	0.50	0.00
Customer Service Consultant	2.80	N	2.80	0.00
Accounts Payable Coordinator	0.50	M	0.50	0.00
Delinquent Accounts Agent	1.50	L	1.50	0.00
Settlement Clerk	0.80	L	0.80	0.00
Meter Reader Services Coordinator	1.00	K	1.00	0.00
Customer Service Representative II	3.50	I	3.50	0.00
Delinquent Accounts Officer	1.00	Н	1.00	0.00
Account Entry Clerk	0.50	G	0.50	0.00
Administrative Clerk I	0.50	G	0.50	0.00
Account Clerk III	0.50	F	0.50	0.00
Meter Reader	1.00	Е	1.00	0.00
DEPARTMENT TOTAL	24.55		24.55	0.00

Fund: General

**Department: Human Resources** 

			Rev	Revenues		
Job Title	No.	Grade	<u>City</u>	<b>Special</b>		
Director of Human Resources	0.55	E 09	0.55	0.00		
Administrative Assistant II	1.00	E 02	1.00	0.00		
Director of Labor Relations/Classification	1.00	M 07	1.00	0.00		
Payroll Manager	1.00	M 06	1.00	0.00		
Human Resources Administrator	3.00	M 04	3.00	0.00		
Human Resources Information Systems Administrator	1.00	S	1.00	0.00		
Human Resources Information and Systems Analyst	1.00	Q	1.00	0.00		
Human Resources Compensation and Research Technician	1.00	O	1.00	0.00		
Human Resources Specialist	1.00	N	1.00	0.00		
Payroll Specialist	2.00	J	2.00	0.00		
Human Resources Office Assistant	1.00	G	1.00	0.00		
DEPARTMENT TOTAL	13.55	·	13.55	0.00		

**Fund: Internal Service** 

**Department: Human Resources** 

			Rev	enues
Job Title	No.	Grade	<u>City</u>	Special
Director of Human Resources	0.45	E 09	0.45	0.00
Employee Benefits Manager	1.00	M 06	1.00	0.00
Risk Manager	1.00	M 06	1.00	0.00
Occupational Health, Safety & Loss Prevention Programs Manager	1.00	M 05	1.00	0.00
Employee Benefits Administrator	1.00	P	1.00	0.00
Occupational Health Nurse	1.00	P	1.00	0.00
Claims Supervisor	1.00	P	1.00	0.00
Risk Management Analyst	1.00	O	1.00	0.00
Employee Benefits Assistant	1.00	J	1.00	0.00
Medical Records Clerk	1.00	G	1.00	0.00
DEPARTMENT TOTAL	9.45	·	9.45	0.00

Fund: General

**Department: Licenses and Inspections** 

			Rev	Revenues		
Job Title	No.	Grade	<u>City</u>	Special		
Commissioner of Licenses and Inspections	1.00	E 09	1.00	0.00		
Deputy Commissioner of Licenses and Inspections	1.00	E 07	1.00	0.00		
Administrative Assistant I	1.00	E 01	1.00	0.00		
Code Enforcement Supervisor	1.00	T	1.00	0.00		
Building Code Enforcement Inspector	5.00	Q	5.00	0.00		
Plans Examiner	2.00	Q	2.00	0.00		
Zoning Manager	1.00	Q	1.00	0.00		
Mechanical Code Enforcement Inspector	1.00	Q	1.00	0.00		
Code Enforcement Administrator	1.00	O	1.00	0.00		
Building Permit Director	1.00	M	1.00	0.00		
Business Compliance Officer	1.00	M	1.00	0.00		
Code Enforcement Inspector	14.00	M	14.00	0.00		
Administrative Supervisor	1.00	L	1.00	0.00		
Administrative Clerk I	6.00	G	6.00	0.00		
Records Clerk	1.00	C	1.00	0.00		
DEPARTMENT TOTAL	38.00		38.00	0.00		

Fund: General

#### Department: Parks and Recreation

			enues	
Job Title	No.	Grade	<u>City</u>	<b>Special</b>
Director of Parks and Recreation	1.00	E 08	1.00	0.00
Deputy Director of Parks and Recreation	1.00	E 06	1.00	0.00
Community Referral Specialist	1.00	E 03	1.00	0.00
Administrative Assistant I	1.00	E 01	1.00	0.00
Executive Director of WHACC	1.00	M 05	1.00	0.00
Superintendent of Maintenance, Parks & Recreation	1.00	M 05	1.00	0.00
Superintendent of Recreation	1.00	M 05	1.00	0.00
Youth & Families Manager	1.00	M 05	1.00	0.00
Parks Maintenance Supervisor	1.00	M 04	1.00	0.00
Parks Financial Administrator	1.00	P	1.00	0.00
City Forester	1.00	N	1.00	0.00
Youth & Families Program Administrator	1.00	N	1.00	0.00
Physical Activities Coordinator	1.00	M	1.00	0.00
Recreation Program Coordinator	1.00	M	1.00	0.00
Technical Landscape Foreman	1.00	M	1.00	0.00
Assistant Parks Maintenance Supervisor	1.00	L	1.00	0.00
Equipment and Transportation Assistant	1.00	K	1.00	0.00
Accounts & Program Support Coordinator	2.00	Н	2.00	0.00
Labor Foreman II	2.00	Н	2.00	0.00
Small Engine Mechanic	1.00	Н	1.00	0.00
Maintenance Mechanic III	1.00	G	1.00	0.00
Labor Foreman I	4.00	E	4.00	0.00
Maintenance Mechanic I	1.00	E	1.00	0.00
Clerk II	1.00	D	1.00	0.00
Equipment Operator II	3.00	D	3.00	0.00
Nursery Technician	1.00	D	1.00	0.00
Equipment Operator I	2.00	C	2.00	0.00
General Laborer II	2.00	C	2.00	0.00
General Laborer I	3.00	В	3.00	0.00
DEPARTMENT TOTAL	40.00		40.00	0.00

Fund: General Department: Fire Fiscal Year 2018

			Rev	enues
Job Title	No.	<b>Grade</b>	<u>City</u>	Special
Chief of Fire	1.00	E 09	1.00	0.00
Deputy Chief	2.00	E 07	2.00	0.00
Administrative Assistant II	1.00	E 02	1.00	0.00
Battalion Chief	10.00		10.00	0.00
Captain	11.00		11.00	0.00
Lieutenant	29.00		29.00	0.00
Firefighter	103.00		103.00	0.00
Fire Plans Reviewer	1.00	P	1.00	0.00
Executive Assistant to the Chief	1.00	N	1.00	0.00
Fiscal Administrator	1.00	K	1.00	0.00
Administrative Clerk II	1.00	Н	1.00	0.00
DEPARTMENT TOTAL	161.00		161.00	0.00

Fund: General Department: Police Fiscal Year 2018

			Rev	enues
Job Title	No.	Grade	City	<b>Special</b>
Chief of Police	1.00	E 09	1.00	0.00
Administrative Assistant I	1.00	E 01	1.00	0.00
Inspector	2.00	LOI	2.00	0.00
Captain	7.00		7.00	0.00
Lieutenant	11.00		11.00	0.00
Sergeant	37.00		37.00	0.00
Patrol Officer	256.00		249.00	7.00
Victim Services Supervisor	1.00	S	1.00	0.00
Bilingual Victims Case Coordinator	1.00	Q	1.00	0.00
Crime Analyst	1.00	Q	1.00	0.00
Domestic Violence Coordinator	1.00	P	1.00	0.00
Communications Supervisor	5.00	O	5.00	0.00
Property Technician	1.00	M	1.00	0.00
Records Supervisor	1.00	L	1.00	0.00
Fiscal Administrator	1.00	K	1.00	0.00
Senior Emergency Communications Specialist	1.00	J	1.00	0.00
Criminal Records Coordinator	1.00	I	1.00	0.00
Emergency Communications Specialist	12.00	I	12.00	0.00
Information Input Specialist	1.00	I	1.00	0.00
Administrative Clerk II	1.00	H	1.00	0.00
Emergency Call Operator	14.00	H	14.00	0.00
Administrative Clerk I	1.00	G	1.00	0.00
Communications and Data Specialist	7.00	G	7.00	0.00
Document Management Technician	1.00	G	1.00	0.00
Police Records Specialist	1.00	G	1.00	0.00
Police Reports Specialist	1.00	G	1.00	0.00
Senior Clerk	1.00	G	1.00	0.00
Vehicle Maintenance Technician	1.00	G	1.00	0.00
Teleserve Operator	6.00	F	6.00	0.00
DEPARTMENT TOTAL	376.00		369.00	7.00

Fund: General

**Department: Public Works** 

			Rev	enues
Job Title	No.	Grade	City	Special
Commissioner of Public Works	0.25	E 09	0.25	0.00
Deputy Commissioner of Public Works	0.50	E 08	0.50	0.00
Administrative Assistant I	0.25	E 01	0.25	0.00
Director of Transportation	1.00	M 07	1.00	0.00
Administrative Services Director	0.35	M 06	0.35	0.00
City Engineer	0.45	M 06	0.45	0.00
Operations Director	1.00	M 06	1.00	0.00
Transportation Engineer	1.00	T	1.00	0.00
Building Services Supervisor	1.00	Q	1.00	0.00
Construction Supervisor/RCMS MGR	0.50	Q	0.50	0.00
Contracts & Fleet Administrator	1.00	P	1.00	0.00
Sanitation Manager	1.00	P	1.00	0.00
Engineering Records Coordinator	0.25	O	0.25	0.00
Street Cleaning Supervisor	1.00	O	1.00	0.00
Transportation Administrative Supervisor	1.00	O	1.00	0.00
CADD/GIS Engineering Coordinator	1.00	N	1.00	0.00
ITMS Senior Technician	1.00	M	1.00	0.00
Traffic Maintenance Foreman	1.00	M	1.00	0.00
Assistant Sanitation Supervisor	2.00	L	2.00	0.00
Constituent Services Supervisor	0.30	L	0.30	0.00
Assistant Building Services Manager	1.00	K	1.00	0.00
Administrative Coordinator	0.50	J	0.50	0.00
Assistant Street Cleaning Supervisor	2.00	J	2.00	0.00
Purchasing Coordinator I	0.20	J	0.20	0.00
Administrative Clerk III	0.50	I	0.50	0.00
Assistant Street and Sewer Maintenance Supervisor	0.20	I	0.20	0.00
Construction Inspector	1.00	I	1.00	0.00
Account Technician	0.50	H	0.50	0.00
Building Technician II	1.00	Н	1.00	0.00
Constituent Services Assistant	1.20	Н	1.20	0.00
Equipment Operator V	1.00	Н	1.00	0.00
Labor Foreman II	0.20	Н	0.20	0.00
Signal Electrician	4.00	Н	4.00	0.00
Administrative Clerk I	0.60	G	0.60	0.00
Traffic Maintenance Technician II	4.00	G	4.00	0.00
Traffic Technician II	2.00	G	2.00	0.00
Equipment Operator IV	13.40	F	13.40	0.00
Maintenance Mechanic I	1.00	E	1.00	0.00
Sanitation Driver	15.00	E	15.00	0.00
Sanitation Worker	25.00	E	25.00	0.00
Equipment Operator II	10.00	D	10.00	0.00
General Laborer II	1.00	С	1.00	0.00
General Laborer I	17.00	В	17.00	0.00
DEPARTMENT TOTAL	118.15		118.15	0.00

Fund: Water and Sewer Department: Public Works

			Revenues		
Job Title	No.	Grade	<u>City</u>	<b>Special</b>	
Commissioner of Public Works	0.75	E 09	0.75	0.00	
Deputy Commissioner of Public Works	0.50	E 08	0.50	0.00	
Administrative Assistant I	0.75	E 01	0.75	0.00	
Water Division Director	1.00	M 07	1.00	0.00	
Administrative Services Director	0.65	M 06	0.65	0.00	
Assistant Water Division Director	2.00	M 06	2.00	0.00	
City Engineer	0.55	M 06	0.55	0.00	
Water Quality Manager	1.00	M 05	1.00	0.00	
Environmental Programs Manager	1.00	S	1.00	0.00	
Civil Engineer	2.00	R	2.00	0.00	
Contracts & Maintenance Supervisor	1.00	R	1.00	0.00	
Construction Supervisor/RCMS MGR	0.50	Q	0.50	0.00	
Urban Forest Administrator	1.00	Q	1.00	0.00	
Water Distribution Supervisor	2.00	Q	2.00	0.00	
Assistant Water Distribution Supervisor	1.00	P	1.00	0.00	
Water Meter Supervisor	1.00	P	1.00	0.00	
Water Quality Assistant	1.00	P	1.00	0.00	
Wet Weather Administrator	1.00	P	1.00	0.00	
Engineering Records Coordinator	0.75	O	0.75	0.00	
SCADA Technician	1.00	O	1.00	0.00	
Sewer Maintenance Supervisor	1.00	O	1.00	0.00	
Water Production Supervisor	2.00	O	2.00	0.00	
Water Systems Supervisor	1.00	0	1.00	0.00	
GIS Technician II	1.00	M	1.00	0.00	
Water Production Maintenance Foreman	2.00	M	2.00	0.00	
Constituent Services Supervisor	0.70	L	0.70	0.00	
Water Quality Specialist	3.00	L	3.00	0.00	
Chief Construction Inspector	1.00	K	1.00	0.00	
Administrative Coordinator	0.50	J	0.50	0.00	
GIS Technician I	1.00	J	1.00	0.00	
Purchasing Coordinator I	0.80	J	0.80	0.00	
Administrative Clerk III	0.50	I	0.50	0.00	
Assistant Street and Sewer Maintenance Supervisor	0.80	I	0.80	0.00	
Construction Inspector	4.00	I	4.00	0.00	
Account Technician	0.50	Н	0.50	0.00	
Assistant Water Meter Supervisor	1.00	Н	1.00	0.00	
Constituent Services Assistant	2.80	Н	2.80	0.00	
Labor Foreman II	4.80	Н	4.80	0.00	

Fund: Water and Sewer (Continued)

**Department: Public Works** 

			Revenues	
Job Title	No.	Grade	<u>City</u>	Special
Plant Mechanic II	6.00	H	6.00	0.00
Plant Operator III	8.00	H	8.00	0.00
Welder	1.00	H	1.00	0.00
Administrative Clerk I	0.40	G	0.40	0.00
Equipment Operator IV	4.60	F	4.60	0.00
Maintenance Mechanic II	1.00	F	1.00	0.00
Equipment Operator III	1.00	E	1.00	0.00
Maintenance Mechanic I	3.00	E	3.00	0.00
Technical Maintenance Mechanic I	8.00	E	8.00	0.00
Equipment Operator II	3.00	D	3.00	0.00
General Laborer III	9.00	D	9.00	0.00
Equipment Operator I	1.00	C	1.00	0.00
General Laborer II	6.00	C	6.00	0.00
DEPARTMENT TOTAL	100.85		100.85	0.00

Fund: General

Department: Real Estate and Housing Fiscal Year 2018

				Revenues		
Job Title	No.	Grade	City	Special		
Director of Real Estate and Housing	1.00	E 08	0.45	0.55		
Director of Rehabilitation	1.00	M 05	0.05	0.95		
Senior Program Director	1.00	M 05	0.00	1.00		
Development Specialist	1.00	Q	0.46	0.54		
Program Administrator	1.00	P	0.21	0.79		
Program Coordinator	1.00	P	0.18	0.82		
Financial Administrator	1.00	O	0.00	1.00		
Senior Rehabilitation Specialist II	2.00	N	0.13	1.87		
Senior Rehabilitation Loan Specialist	1.00	I	0.00	1.00		
Administrative Clerk II	1.00	H	0.00	1.00		
DEPARTMENT TOTAL	11.00		1.48	9.52		

# **Attachment B**

# City of Wilmington Executive and Managerial Position Level Salary Structure Matrix FY 2018

	Salary Range 07/01/17 - 06/30/18	
Level 1 Administrative Assistant I Mayor's Office Receptionist	\$38,409	\$ 58,381
Level 2 Administrative Assistant II Community Affairs Advisor Constituent Services Officer Webmaster	\$42,457	\$65,383
Level 3 Legal Administrative Assistant	\$46,802	\$73,012
Level 4  Administrative Assistant — Office of the Mayor Communications Officer Cultural Affairs Manager Digital & Social Media Manager Economic Development Program Manager I Human Resources Administrator Legal Office Administrator Marketing & Special Projects Coordinator Office Manager/Administrative Assistant Parks Maintenance Supervisor Public Relations & Communications Officer	\$51,796	\$81,837
Level 5 Accounting Manager Best Practices/Innovation Specialist Customer Service Manager Director of Constituent Services Division Director of Rehabilitation Executive Director of WHACC Help Desk Manager Occupational Health, Safety & Loss Prevention Program Manager Planning Grants Coordinator Senior Financial Analyst Senior Program Director Superintendent of Maintenance, Parks & Recreation Superintendent of Recreation Youth & Families Manager Water Quality Manager	\$57,302	\$91,461

# Salary Range <u>07/01/17 - 06/30/18</u>

Level 6 \$63,914 \$102,261

Administrative Services Director

Assistant Water Division Director

Auditing Manager

City Engineer

Deputy Director of Parks & Recreation

Director of Cultural Affairs

Employee Benefits Manager

Manager of Minority, Disadvantaged & Small Business Enterprise

Operations Director

Payroll Manager

Policy Analyst

Principal Analyst

Procurement Manager

Risk Manager

Senior Financial Officer

Tax Manager

Level 7 \$68,962 \$111,027

Assistant City Solicitor

Deputy Chief of Fire

Deputy Commissioner of Licenses & Inspections

Deputy Director of Economic Development

Director of Integrated Technologies

Director of Labor Relations and Classifications

Director of Transportation

**Emergency Management Director** 

Planning Manager

Special Assistant to the Mayor for Employment Initiatives

Water Division Director

**Level 8** \$74,331 \$119,569

Attachment B

**Budget Director** 

City Auditor

Deputy Commissioner of Public Works

Deputy Finance Director

Director of Parks & Recreation

Director of Planning and Development

Director of Real Estate & Housing

Senior Assistant City Solicitor

Salary Range

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#### <u>07/01/17 - 06/30/18</u>

Level 9	\$80,154	\$129,048
Chief of Fire		
Chief of Police		
Commissioner of Licenses & Inspections		
Commissioner of Public Works		
Deputy City Solicitor		
Director of Economic Development		
Director of Human Resources		
Level 10	\$86,321	\$138,976
City Solicitor		
Deputy Chief of Staff for Fiscal and Management Operations		
Deputy Chief of Staff for Policy and Communications		
Director of Finance		
Level 11	\$93,174	\$150,011
Chief of Staff		

Effective: 07/01/17 Revised: 03/15/17

### City of Wilmington Salary Review Matrix FY '18

	First Third	First Third Middle Third		
Far Above Expectations	Up to 3.25%	Up to 3.25%	Up to 3.25%	
Above Expectations	Up to 2.5%	Up to 2.5% Up to 2.5%		
Meets Expectations	Up to 1.5%		Up to 1.5%	
Below Expectations	Up to 1%	Up to 1%	Up to 1%	
Far Below Expectations	0%	0%	0%	
		NG METORS		

**Revised:** 03/15/17

# **DECLARED RATES**

# **Department Heads**

#### FY 2018

Title	Salary
Mayor	\$123,928
Chief of Staff	\$122,078
City Treasurer	\$121,215
City Solicitor	\$119,850
Commissioner of Public Works	\$118,244
Chief of Police	\$161,600
Director of Finance	\$118,244
Director of Human Resources	\$116,824
Chief of Fire	\$116,451
Director of Economic Development	\$116,010
Commissioner of Licenses and Inspections	\$113,256
City Auditor	\$112,555
Director of Parks and Recreation	\$109,610
Director of Planning and Development	\$109,610
Director of Real Estate and Housing	\$109,610

The Declared Rate Listing states the maximum salary for each position for each fiscal year. The actual salaries may be less than the declared rates.

Revised: 03/15/17

#### City of Wilmington Fiscal Year 2018 Executive and Managerial Pay Plan

	First Third	Second Third	Top Third
Level 1	\$38,409 - \$43,400	\$43,401 - \$53,387	\$53,388 - \$58,381
Level 2	\$42,457 - \$48,188	\$48,189 - \$59,651	\$59,652 - \$65,383
Level 3	\$46,802 - \$53,353	\$53,354 - \$66,457	\$66,458 - \$73,012
Level 4	\$51,796 - \$59,304	\$59,305 - \$74,326	\$74,327 - \$81,837
Level 5	\$57,302 - \$65,896	\$65,897 - \$83,086	\$83,087 - \$91,461
Level 6	\$63,914 - \$73,499	\$73,500 - \$92,674	\$92,675 - \$102,26
Level 7	\$68,962 - \$79,478	\$79,479 - \$100,511	\$100,512 - \$111,02
Level 8	\$74,331 - \$85,705	\$85,706 - \$108,335	\$108,336 - \$119,569
Level 9	\$80,154 - \$92,377	\$92,378 - \$116,823	\$116,824 - \$129,04
Level 10	\$86,321 - \$99,484	\$99,485 - \$125,812	\$125,813 - \$138,970
Level 11	\$93,174 - \$107,383	\$107,384 - \$135,801	\$135,802 - \$150,01

Revised: 03/15/17

# **Attachment C**

#### Non-Union Pay Scale 07/01/17 - 06/30/18

#### 1% increase

	Step I	Step II	Step III	Step IV	Step V	Step VI	Step VII
A	\$24,515	\$25,741	\$27,029	\$27,570	\$28,122	\$28,686	\$29,262
В	\$25,761	\$27,593	\$29,553	\$30,446	\$31,056	\$31,680	\$32,314
C	\$27,070	\$28,709	\$30,296	\$30,903	\$31,522	\$32,315	\$33,293
D	\$28,447	\$29,870	\$31,364	\$31,993	\$32,634	\$33,454	\$34,466
E	\$29,893	\$31,389	\$32,958	\$33,619	\$34,293	\$35,155	\$36,219
F	\$31,413	\$32,985	\$34,634	\$35,329	\$36,037	\$36,759	\$37,965
G	\$32,680	\$34,143	\$35,672	\$36,386	\$37,115	\$38,049	\$39,200
H	\$34,684	\$36,784	\$39,010	\$39,792	\$40,996	\$42,235	\$43,513
I	\$36,812	\$38,654	\$40,994	\$41,815	\$42,653	\$43,508	\$44,380
J	\$38,684	\$40,619	\$42,651	\$43,832	\$44,711	\$45,607	\$46,522
K	\$41,058	\$43,111	\$45,268	\$46,175	\$47,100	\$48,045	\$49,007
L	\$42,713	\$44,850	\$47,093	\$48,038	\$49,000	\$50,358	\$51,367
M	\$44,884	\$47,131	\$49,488	\$50,732	\$51,749	\$53,183	\$54,655
N	\$47,144	\$49,502	\$51,978	\$53,020	\$54,082	\$55,718	\$57,403
0	\$49,292	\$52,146	\$55,303	\$56,412	\$57,542	\$58,695	\$59,872
P	\$51,410	\$54,252	\$57,393	\$58,544	\$59,716	\$60,913	\$62,134
Q	\$53,889	\$56,584	\$59,415	\$60,606	\$62,130	\$63,375	\$64,645
R	\$56,487	\$59,312	\$62,280	\$63,528	\$64,802	\$66,100	\$67,425
S	\$59,062	\$62,017	\$65,119	\$66,424	\$67,756	\$69,113	\$70,499
T	\$64,703	\$69,637	\$74,949	\$76,452	\$77,984	\$79,547	\$81,141